



The Energizer

SEPTEMBER 2026 | STEUBEN RURAL ELECTRIC COOPERATIVE

SREC Annual Membership Meeting | Saturday, October 17, 2026

On behalf of the Board of Directors, we would like to invite all members to attend the Cooperative's 82nd Annual Membership Meeting on Saturday, October 17, 2026. This year's meeting will be held at two locations: the Bath District meeting site at Campbell-Savona High School and the Cherry Creek District meeting site at Pine Valley Central High School. The meeting will be live-streamed from Campbell-Savona High School to members attending at Pine Valley Central High School. Registration will begin at 9:00 a.m. and close at 11:00 a.m. The business meeting will be called to order at 11:00 a.m.

In accordance with the Cooperative's bylaws, the purpose of the meeting is to consider reports presented by the Cooperative's officers, hear reports from the President and General Manager, and conduct any other appropriate business. Director positions up for election this year are District 3, which includes Urbana, Wayne, Bradford, Hornby, and Orange; District 4, which includes Bath; and District 6, which includes Thurston, Campbell, and Rathbone. The results of the voting and raffles will be announced at the conclusion of the business meeting.

Pulled pork BBQ sandwich dinners will be served following the meeting as carryout meals, although cafeteria seating will be available. All dinners must be pre-ordered and prepaid. Please use the registration form included in this publication to reserve your dinners.

The deadline to reserve dinners is October 9, 2026.

Each registered member who attends the meeting will receive a \$30 credit on their November billing statement.

The Annual Meeting is an important opportunity to bring our members together. Whether you are a longtime attendee, have attended a few meetings, or will be joining us for the first time, our cooperative family welcomes your participation.

TWO LOCATIONS THIS YEAR

PRIMARY LOCATION

CAMPBELL-SAVONA HIGH SCHOOL



8455 County Route 125
Campbell, NY 14821

SATELLITE LOCATION

PINE VALLEY HIGH SCHOOL



7755 Route 83
South Dayton, NY 14138

Two Locations. One Community.

Arrive early & enjoy

FRESH COFFEE | WATER | DONUTS | CHEESE

while visiting with fellow members, directors, and employees of Steuben Rural Electric.

It's a great opportunity to reconnect with neighbors, meet new members, and enjoy the camaraderie that makes our cooperative community special.

Each membership registered at the meeting will receive a **complimentary GIFT**

in celebration of the **COOPERATIVE'S 82nd ANNUAL MEETING**

Gifts will be distributed during registration, with one gift provided per membership.

82 YEARS STRONGER TOGETHER

Bath Office, 9 Wilson Avenue, Bath, NY 14810

Phone: (607) 776-4161 or (800) 843-3414

Office Hours: Monday - Friday 7:30 am - 4:00 pm

Cherry Creek Office, 5966 South Rd, Cherry Creek, NY 14723

Phone: (716) 296-5651 or (800) 8833-8236

Office Hours: Monday - Friday 7:00 am - 3:30 pm

MEET YOUR 2026-2029 DIRECTOR CANDIDATES



EDWARD BORKOWSKI - District 3

Mr. Borkowski, a resident of the Town of Bradford, has been a valued Cooperative member for 33 years and has proudly served on the Board of Directors for the past five years. During his tenure, he has remained committed to continuing education and staying informed on issues affecting the electric utility industry. He earned the Credentialed Cooperative Director Certificate from the National Rural Electric Cooperative Association (NRECA) after successfully completing 40 hours of training through the Credentialed Cooperative Director Program. In addition, he has completed three additional advanced courses focused on electric supply and cooperative governance. A graduate of Bradford Central School and Cornell University, Mr. Borkowski earned a degree in Life Science and Agriculture. He dedicated his professional career to public service through the New York Department of Agriculture and Markets, where he worked until his retirement in 2017. Mr. Borkowski has also been deeply involved in his local community.

He has served on the Bradford Town Board for 19 years and is a former Toastmaster. His community involvement includes membership in the Sons of the American Legion, as well as serving as a lector and usher at St. Stanislaus Church in Bradford. He also serves on the Board of Directors for the Shooters Committee on Political Education (S.C.O.P.E.).



WALTER LONGWELL - District 4

Mr. Longwell and his wife, Laurie, reside in the Town of Bath and have been active members of the Cooperative community for many years. A Cooperative member for 48 years, Mr. Longwell has served on the Board of Directors for the past 4 years, bringing both business experience and community involvement to the position. Family has always been an important part of Mr. Longwell's life. He and Laurie are proud parents of three sons Greg, Nathan, and Brett — and grandparents to seven grandchildren. Mr. Longwell is the owner of Longwell Lumber Company in Bath. His experience as a business owner has provided him with valuable insight into the needs of local residents and businesses throughout the community. In addition to his professional responsibilities, Mr. Longwell has been actively involved in Cooperative and community-related initiatives. He previously served on the Steuben Rural Nominating Committee and also served as a Director of the Landfill Gas Project for ten years. With decades of Cooperative

membership, business leadership experience, and community service, Mr. Longwell remains committed to supporting the Cooperative and serving its members with dedication and integrity.



WILLARD CAUDILL - District 6

Mr. Caudill has been a member of Steuben Rural Electric Cooperative for more than 20 years, and has served as a member of the Steuben Rural Electric Nominating Committee for several years. Bill has worked in public and not-for-profit employment for over 30 years. He currently serves as the Executive Director of CSS Workforce, the Workforce Development Board serving Steuben, Chemung, and Schuyler Counties. Prior to this position, he served as the Coordinator of the Steuben County Youth Bureau for 14 years. Bill is committed to serving his community, having served for 10 years on the Campbell-Savona Central School District Board of Education and has held leadership roles in multiple churches and the Central Steuben Chamber of Commerce. In 2019-2020, Bill was selected to serve as a Fellow in the inaugural class of the Appalachian Leadership Institute by the Appalachian Regional Commission.



STEPHANIE CLEVELAND - District 6

Mrs. Cleveland is a resident of the Town of Campbell, where she resides with her husband, Marvin. Together, they have been proud members of the Cooperative since 1993. A graduate of Campbell Central School, Stephanie has spent most of her life in the Campbell community. After owning and operating a small business for several years, she dedicated her career to school bus transportation. Beginning as a school bus driver, she advanced to the role of Transportation Supervisor, serving both Campbell-Savona Central School District and Dundee Central School District for a combined 30 years. Throughout her career, Stephanie was committed to providing safe, dependable transportation while mentoring and supporting fellow transportation professionals.

Although retired, Stephanie remains active in the school bus transportation industry by assisting nearby school districts as a School Bus Driver Instructor (SBDI) and a New York State 19-A Certified Examiner, where she teaches training classes and evaluates school bus drivers. Stephanie and Marvin, both retired, enjoy traveling, spending time at home, and making memories with their family. Their greatest joy is spending time with their daughter, son-in-law, and grandson. Stephanie would also like to make use of her free time, if elected, to give back to the Cooperative that has served her family for more than three decades. She is excited to help maintain the quality and reliability that Steuben Rural Cooperative provides to its members now and for the future.

STEUBEN RURAL BOARD OF DIRECTORS



ANNUAL MEETING REGISTRATION MADE EASY!

Please bring your unique **QR code** from your September Billing Statement to expedite registration the day of the annual meeting!



VOTING PROCEDURES

Voting at the Meeting: Elections are to fill three Board seats, District 3, 4 and 6 for a three-year term. You will receive an Official Voting Ballot when you register at the Annual Meeting. Ballots will be collected and tabulated during the business meeting. If you are unable to attend the meeting, you may vote by proxy.

Proxy Voting: If you are unable to attend this year's meeting, you may vote for candidates on the election slate by obtaining a proxy. A member may give their proxy only to another member, and no person may hold more than one (1) proxy at any meeting. The presence of a member at a meeting shall revoke a proxy theretofore executed by themselves and such member shall be entitled to vote at such meeting in the same manner and with the same effect as if they had not executed a proxy.

To Obtain a Proxy: (1) Call the Bath Office at 607-776-4161 or 800-843-3414 and request a proxy. Please have your account number available when you call. The proxy will be mailed to you. (2) Apply at either the Bath or Cherry Creek Office in person. Only a member may apply in person and **ONLY THE MEMBER GIVING THE PROXY TO ANOTHER MEMBER MAY OBTAIN A PROXY.**

NOMINATIONS

Additional nominations can be made for Board seats using the following procedure (Bylaws, Article IV, Directors, Section 3, Nominations). Any fifteen (15) or more members acting together may make other nominations by petition not less than fifteen (15) days prior to the meeting, and the Cooperative shall post such nominations, under the direction of the Secretary of the Board of Directors, at the same place where the list of nominations made by the committee is posted. Under the direction of the Secretary of the Board of Directors, the Cooperative shall mail with notice of the meeting or separately, but a least seven (7) days before the date of the meeting, a statement of the number of directors to be elected and the names and addresses of the candidates, specifying separately the nomination made by petition, if any. Additional nominations made by petition shall be for the respective districts scheduled for election.

Honoring Gordon Foster's 44 Years on the SREC Board



Honoring Gordon Foster's 44 Years on the Steuben Rural Electric Cooperative Board

At the conclusion of Steuben Rural Electric Cooperative's Annual Meeting in October 2026, an extraordinary chapter in the Cooperative's history will come to a close. After 44 years of service, Gordon Foster will not seek reelection to the Steuben Rural Electric Cooperative Board of Directors.

It is difficult to summarize more than four decades of service in a few pages. Gordon's time on the Board cannot be measured simply by the number of meetings he attended, the offices he held or the votes he cast. His influence can be found throughout the Cooperative, in the organizations SREC belongs to, in the relationships it maintains, in the technology it adopted, in the power-supply arrangements it continues to protect and in the generations of directors and employees who benefited from his knowledge and experience. Gordon joined the SREC Board in 1982. Since that time, the electric utility industry has changed dramatically. Technology has transformed nearly every aspect of electric distribution. Regulations and energy markets have grown increasingly complicated. The Cooperative itself

has modernized its infrastructure, communications and operations. Through all of those changes, Gordon remained steadfast in something much simpler: his belief in the cooperative model and his responsibility to the members who elected him.

A Record of Leadership

During his tenure, Gordon served SREC in several officer positions, including Treasurer, Vice President and President. He served as President of the Board from 2001 through 2016, providing 16 years of leadership during a period of significant change for the Cooperative and the electric utility industry. Gordon approached that responsibility with an attention to detail that those who served beside him quickly came to recognize. Electric power supply is one example. SREC's purchased power arrangements with the New York Power Authority involve hydropower allocations, demand, energy, transmission, capacity and numerous other charges. Understanding how those pieces come together is challenging even for those who work with them regularly.

As President, Gordon made a point of learning. He took the time to understand how SREC's monthly power bills were calculated, why individual components changed and how decisions made outside of our board room could ultimately affect the electric bills of SREC members. That willingness to dig into the details was characteristic of his approach to Board service. SREC Director Edward Borkowski reflected on that commitment, "Mr. Foster expresses always commitment to coop and community ideals. His attention to detail is most notable and pronounced. It has been a great pleasure serving on the directors' board with him."

Protecting Hydropower for Generations of Members

Among the most consequential issues Gordon worked on during his career were SREC's relationships and negotiations with the New York Power Authority. Affordable hydropower has long been one of the most important resources available to Steuben Rural Electric and its members. Over the years, Gordon actively participated in numerous negotiations involving NYPA power supply and worked alongside other public power and cooperative leaders to protect that resource. Those negotiations could be technical, lengthy and difficult. But Gordon understood what was ultimately at stake. Every favorable provision, every protected allocation and every effort to control purchased power costs ultimately mattered to the homes, farms and businesses served by SREC. For Gordon, that made the work worth doing.

Building a Stronger Voice for Rural Electric Cooperatives

Gordon's influence extended well beyond SREC's service territory. He was instrumental in the formation of the New York State Rural Electric Cooperative Association, helping New York's rural electric cooperatives establish a stronger collective voice on issues affecting their members. He was also instrumental in the formation of the New York Association of Public Power, commonly known as NYAPP. NYAPP brings together New York's municipal electric systems and rural electric cooperatives to advocate for the interests of consumer-owned electric utilities. The organization provides representation on matters involving the New York Power Authority, wholesale electricity markets, transmission, legislation, regulation and other issues that directly affect the cost and reliability of electricity delivered to public-power customers across the state. For a cooperative the size of Steuben Rural Electric, that representation is invaluable. It ensures that decisions affecting the Cooperative are not made without the perspective of the rural communities those decisions ultimately impact. Gordon recognized the importance of having that voice and helped create the relationships and organizations that continue providing it today.

Jeff Genzer of the law firm, Duncan, Weinberg, Genzer & Pembroke, said of Gordon, "I have known Gordon for most of his career as a leader in the rural electric cooperative movement, and a true visionary in New York. I have always seen Gordon as thoughtful, helpful and always thinking of the people in his community. That has always been his North Star. He is a dear friend and colleague and will remain so, even though he is retiring from the Co-op board.

Carrying the Cooperative Message to Albany and Washington

Gordon was also an active participant in the broader electric cooperative community. Throughout his years of service, he participated in the affairs of the National Rural Electric Cooperative Association and several other organizations devoted to strengthening consumer-owned utilities.

Honoring Gordon Foster's 44 Years (continued)

He participated in numerous legislative and lobbying efforts in both Washington, D.C., and Albany, advocating for policies important to rural electric cooperatives and their members. Those trips and meetings were about more than legislation. Over the decades, Gordon developed relationships with cooperative directors, managers, attorneys, power-supply professionals, elected officials and others throughout the electric utility community. Those relationships became an important asset for SREC.

The electric cooperative world is built in large part upon people sharing experiences, knowledge and ideas. Gordon understood the value of knowing the people on the other side of the table and of building trust long before that trust was needed.

Helping SREC Look Toward the Future

While Gordon valued the history and traditions of Steuben Rural Electric, he was never afraid to support change when he believed it would benefit the Cooperative. One of the clearest examples was automated metering infrastructure, or AMI.

Years before advanced electric meters became commonplace throughout the utility industry, SREC began moving toward a fully automated metering system. Gordon helped pave the way for that transition. Supporting AMI required the Board to look beyond the way things had always been done and recognize what new technology could mean for billing, outage management, efficiency and member service. Today, AMI is fundamental to SREC's operations. The technology itself has continued to evolve, but the willingness to invest in the future was established years earlier by directors like Gordon who understood that a strong cooperative must honor its past without being afraid of its future.

A Mentor and a Friend

Gordon's legacy will also be measured through the people he influenced personally.

SREC General Manager Bryant Dillon first worked with Gordon while serving as the Cooperative's Finance Manager during Gordon's tenure as Board President.

"Gordon served as a mentor to me long before I became General Manager. I was fortunate to serve as Finance Manager during his time as Board President, and some of the memories I will value most are actually the conversations we had traveling to and from meetings. We talked about the Cooperative, where it had been, the challenges it had faced and where it needed to go. Gordon always had a remarkable ability to provide the historical perspective behind an issue. I truly appreciated his demeanor, his willingness to share that knowledge and the way he approached subjects thoughtfully and respectfully. It has been a great pleasure getting to know Gordon and having the opportunity to work beside him. I will genuinely miss those conversations."

—Bryant Dillon, General Manager, Steuben Rural Electric Cooperative

That institutional knowledge is difficult to replace. After more than four decades, Gordon remembers not simply what decisions were made, but often why they were made, the circumstances surrounding them, the people involved and the lessons learned.

For those who followed him, that history has been invaluable.

A Commitment That Never Faded

Current SREC President James McCormick summarized Gordon's service this way:

"Gordon has had a remarkable and dedicated directorship on the Steuben Electric Board of Directors. During his time on the Board he has served as Vice President, Treasurer and President, of which his commitment to improvements in many areas of the Cooperative operations has been an achievement to be proud of. It has been my privilege to have served with him on the Steuben REC Board."

Perhaps the word that appears most often when people describe Gordon is commitment. Commitment to understanding the details. Commitment to protecting affordable power. Commitment to building relationships. Commitment to representing rural electric members. Commitment to the cooperative business model. And, for 44 years, commitment to Steuben Rural Electric Cooperative.

A Legacy That Will Remain

In November, someone else will eventually occupy Gordon's seat at the Board table. There will be new directors, new technologies, new challenges and new decisions. That is the natural course of any organization. But some people leave behind more than an empty chair. They leave behind institutions they helped create. Relationships they helped build. Policies they helped shape. Technologies they had the foresight to support. Knowledge they took the time to share. And people they helped prepare to carry the organization forward.

Gordon Foster's fingerprints can be found throughout the modern history of Steuben Rural Electric Cooperative. For nearly half of SREC's existence, he has been part of its governance.

As Gordon concludes his service on the Board, the directors, employees and members of Steuben Rural Electric Cooperative extend their deepest appreciation for 44 remarkable years. Thank you, Gordon. Your service may be ending, but your impact on Steuben Rural Electric Cooperative will endure for generations.



PULLED PORK BBQ SANDWICH

Dinner Reservation

\$5.00
PER DINNER



DINNER LOCATIONS

Campbell-Savona High School Location:
Catered by Corning Catering

Pine Valley Central High School Location:
Catered by Weidner BBQ

MENU

- ★ Pulled Pork BBQ Sandwich
- ★ Salt Potatoes, Baked Beans
& Bottled Water

★ REMINDERS ★

- ☒ The dinner is limited to members and their spouse or companion and children living at home.
- ☒ Reservation deadline **October 9, 2026.**
- ☒ Payment due with Pulled Pork BBQ Sandwich dinner registration form. **No Refunds.**

NAME _____ ACCOUNT NO. _____

DINNER LOCATION: ☐ Campbell-Savona High School ☐ Pine Valley High School

NO. DINNERS AT \$5.00 EACH _____

TOTAL DUE: \$ _____

Return the reservation form & payment to the Bath Office at:
9 Wilson Avenue, Bath, NY 14810
or the Cherry Creek Office, 5966 South Road, Cherry Creek, NY 14723

by October 9, 2026.



A Touchstone Energy® Cooperative 

MEMBER QUESTIONNAIRE / CONCERNS

YOU WOULD LIKE ADDRESSED BY SREC PERSONNEL



In order to accurately address questions or concerns of the members during the annual meeting, members are being asked to submit all questions in writing. Please feel free to submit your questions, in writing to the Bath or Cherry Creek offices using this form. The form should be submitted prior to the deadline for reservations (**10/09/2026**) and can be mailed to the Cooperative at:

9 Wilson Avenue, Bath, NY 14810

or emailed to:

kcleveland@steubenrec.com

Each question will be reviewed and either answered on an individual basis, at the annual meeting or in future editions of *The Energizer*.

MEMBER INFORMATION

NAME: _____ **ACCOUNT NUMBER:** _____

STEUBEN REC MAKES AVAILABLE WELL-CONNECT AN AFFORDABLE GEOTHERMAL SYSTEM



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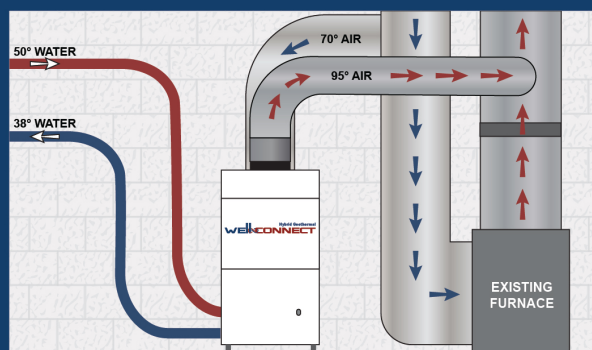
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